

HANDLE VIA  
CONTROL SYSTEM ONLY

TCS-1642-57  
Copy 8 of 8

28 June 1957

**MEMORANDUM FOR:** Intelligence Requirements Officer

**SUBJECT:** Review of the Necessity for Continuation of  
Eastman Kodak Processing, in Whole or in Part

25X1A1a

25X1A2g 1. I have been concerned for some time whether the investment that we make annually in Eastman, about [REDACTED] is really essential to the conditions we face today, keeping in mind that we could not know these when our relations with Eastman were first established in accordance with much more extensive operational planning than we have thus far been able to execute. At my instance a couple of months ago, you requested from Art Lundahl, and I received, such comparison of the results produced at [REDACTED] abroad and Eastman Kodak in the ZI as was feasible from available materials. This report, while not pretending to be conclusive, indicated much less difference in the capabilities of the two types of installations than might have been expected. I am aware that a number of suggestions were made by Mr. Lundahl for improvements when processing is accomplished at [REDACTED] 25X1A2g I understand that these suggestions have been informally passed to the Air Force so that they might institute corrective action. No doubt if these suggestions were incorporated in their procedures the gap in the quality of processing between the ZI and the field might be closed further.

2. A further development which suggests re-examining our situation, vis-a-vis Eastman, is the fact that as HTAUTOMAT has developed experience it has found ways to meet certain needs through the use of the LOG-E-TRONIC printers, e.g., not initially anticipated. It may have other capabilities which could be exploited at less cost to the Government than when accomplished at Eastman Kodak.

25X1A9a

3. Will you proceed promptly, in cooperation with [REDACTED] Lundahl and others as you or they may require, to prepare for me a review of the Eastman facility with recommendations as to the following questions:

a. Is the continuation of the arrangement we have with Eastman essential to meeting the requirements of the Government in regard to Project AQUATONE?

b. What alternative methods might be available for meeting our obligation to the community?

c. Would it be feasible in part to reduce certain responsibilities now lodged with Eastman, assigning certain functions to HTAUTOMAT or possibly the Air Force (including the transfer of certain equipment now lodged with Eastman Kodak to either of these places)?

25X1A9a

4. In pursuing this review, you are authorized to make arrangements with [REDACTED] who is in charge of managing our relations with Eastman Kodak, to visit the Eastman plant in the company of such personnel as [REDACTED] may direct or you may feel requisite to the purposes of this review.

25X1A9a

25X1A9a

*for* RICHARD M. BISSELL, JR.  
Project Director

JQR:cw

- 1-Intel Rqms O
- 2-Deputy Project Director
- 3-Deputy Director of Operations
- 4-[REDACTED]
- 5-[REDACTED]
- 6-Chief, HTAUTOMAT
- 7-RMB
- 8-TCS chrono

25X1A9a